## **Bill Reynolds**

Criteria for Evaluation	Self Score	Average Score
General Quality of Participation		
Prepares well for meetings	6	8.2
Listens carefully to others	8	9.2
Participation respectful and constructive	8	9.2
Respects agenda and leadership	8	8.2
Punctual and organized	5	7.8
Business Focus/Value addition as a director		
Provides practical input	7	10
Provides creative ideas/external examples	7	9.5
Supports group/team strategy meetings	7	8.5
Contributions to Committees (esp Chair)	7	8.2
Balances family, group and BU interests	6	8.8
Total Score/100	69	87.6

## **Comments :**

## **Positive Performance Elements**

- Vast experience and his comments are always on point
- Challenges management well; knows how to work with team
- Ability to think independently and critically
- Very capable businessman and very lively personality

## Areas for Improvement

- Time management, sometimes goes over time so we end up behind with the other meetings
- Manage agenda and discussions of board members to be constructive within the assigned timetable
- Needs to show up on time and be better prepared
- We need to look less at past operating performance and have more focus strategy and the long term goals of the overall business